



**Notice of the Annual General Meeting of Shareholders
for the Year 2026**

Khonburi Sugar Public Company Limited

Monday, April 27, 2026 at 2.00 p.m.

The meeting will be conducted in form of electronic meeting (e-Meeting) only

**the Company would appreciate cooperation from all shareholders to consider granting proxy
to the independent director or attend the meeting via electronic means**



Subject : Invitation to the Annual General Meeting of Shareholders for the year 2026

To : Shareholders of Khonburi Sugar Public Company Limited

- Enclosures :
1. A copy of the Minutes of the Annual General Meeting of Shareholders for the year 2025
 2. 56-1 e-One Report 2025 (Download QR Code)
 3. Details of the nominated persons to be appointed as directors
 4. Details of the issuance and offering of debentures
 5. Qualifications of independent director
 6. Provision of the Company's Articles of Association related to shareholders' meeting
 7. Guidelines for proxy appointment, registration and identification documents required to attend the Meeting
 8. Details of the independent directors who represent to be a proxy of shareholders
 9. Proxy Form A, Proxy Form B and Proxy Form C (Form B, which is more detailed and specific, is recommended)
 10. Guidelines for attending the electronic meeting (e-Meeting)
 11. Personal Data Protection Policy

The Board of Directors of Khonburi Sugar Public Company Limited ("the Company") has resolved to summon the Annual General Meeting of Shareholders for the year 2026 on Monday, April 27, 2026, at 2:00 pm., The meeting will be conducted in form of electronic meeting (e-Meeting) only at Khonburi Sugar Public Company Limited, 5 Soi Sukhumvit 57, Klongton-Nue, Wattana, Bangkok.

The Meeting agenda is as follows:

Agenda 1 To adopt the Minutes of Annual General Meeting of Shareholders for the year 2025

Objective and Reasons

To adopt the Minutes of Annual General Meeting of Shareholders for the year 2025 which was held on April 28, 2025. The Minutes of the aforementioned Meeting was submitted to the Stock Exchange of Thailand (the "SET") within 14 days from the date of the Meeting. Details can be found in a copy of the Minutes of Annual General Meeting of Shareholders for the year 2025 (Enclosure No. 1).

Opinion of the Board of Directors

The Board of Directors deems it expedient to propose the Minutes of Annual General Meeting of Shareholders for the year 2025, which was held on April 28, 2025, to the Shareholders Meeting for adoption

บริษัท น้ำตาลบุรี จำกัด (มหาชน) ทะเบียนเลขที่ 0107553000191

สำนักงานใหญ่ : 5 ซอยสุขุมวิท 57 แขวงคลองตันเหนือ เขตวัฒนา กรุงเทพมหานคร 10110 โทรศัพท์ +66(0) 2725 4888 โทรสาร +66(0) 2725 4877
โรงงานน้ำตาลบุรี : 289 หมู่ที่ 13 ตำบลอระบั้ง อำเภอบ้านกรวด จังหวัดนครราชสีมา 30250 โทรศัพท์ +66(0) 4444 8338 โทรสาร +66(0) 4444 8500
โรงงานน้ำตาลสิคิ้ว : 168 หมู่ที่ 6 ตำบลหนองหญ้าขาว อำเภอสิคิ้ว จังหวัดนครราชสีมา 30140 โทรศัพท์ +66(0) 4498 4100

Khonburi Sugar Public Company Limited Registration No.0107553000191

Head office : 5 Soi Sukhumvit 57 Klongton-Nue Wattana Bangkok 10110 Tel +66(0) 2725 4888 Fax +66(0) 2725 4877

Khonburi Sugar Factory : 289 Moo 13 Jorakhe-Hin Khonburi Nakhonratchasima 30250 Tel +66(0) 4444 8338 Fax +66(0) 4444 8500

Sikhio Sugar Factory : 168 Moo 6 Nong Ya Khao Sikhio Nakhonratchasima 30140 Tel +66(0) 4498 4100

Voting Requirement for a Resolution

The resolution for this agenda requires approval by the majority vote of shareholders who attend the meeting and cast their votes.

Agenda 2 To acknowledge the Company's performance for the year 2025

Objective and Reasons

The Company has summarized its performance along with the significant changes that occurred during the year 2025 as appeared in the 56-1 e-One Report for the year 2025 under "Management Discussion and Analysis" session.

Opinion of the Board of Directors

The Board of Directors has recommended that the Company's performance along with the significant changes that occurred during the year 2025, as appeared in the 56-1 e-One Report for the year 2025 under "Management Discussion and Analysis" session (Enclosure No.2), should be proposed to the Annual General Meeting of Shareholder for acknowledgement.

Voting Requirement for a Resolution

This agenda is for acknowledgement, there is no casting for vote.

Agenda 3 To consider and approve the financial statements of for the year 2025 ended 31 December 2025

Objective and Reasons

Pursuant to the Public Limited Companies Act B.E. 2535 (1992) and Article 46 of the Articles of Association of the Company, the Board of Directors has prepared the statements of financial position and comprehensive income ended 31 December 2025 which have been audited by an external auditor and approved by the Audit Committee. Therefore, the Board of Directors proposes such financial statements to the Annual General Meeting of Shareholders for the year 2026 for approval.

Opinion of the Board of Directors

The Board of Directors has recommended that the consolidated statement of financial position and statement comprehensive income ended 31 December 2025, which have been audited and signed by the auditor and approved by the Audit Committee should be proposed to the Shareholder meeting for approval. Details of the aforementioned statements can be summarized as follows:

Unit : Million Baht	
Operating results	Year 2025
Total income	11,055.8
Net Profit	610.8
Earnings per share (Baht)	1.02

Unit : Million Baht	
Financial status	As of 31 December 2025
Total assets	12,028.6
Total liabilities	7,094.9
Shareholder's equity	4,933.7

Details of the Company's audited statements of financial position and comprehensive income ended 31 December 2025 are appeared in the 56-1 e-One Report for the year 2025 under Part 3 "Financial Statements" (Enclosure No.2).

Voting Requirement for a Resolution

The resolution for this agenda requires approval by the majority vote of shareholders who attend the meeting and cast their votes.

Agenda 4 To consider and approve the dividend payment for the year 2025.

Objective and Reasons

According to Articles 54 of the Company's Articles of Association, the company must appropriate part of its annual net profit to a statutory legal reserve no less than one-twentieth (1/20) of annual net profit with the deduction of the amount representing the accumulated loss carried forwards (if any) until this reserve fund reaches the amount of not less than one-tenth (1/10) of the registered capital. The Board of Directors may propose to the Annual General Meeting of Shareholders to set aside net profit as other reserves, as deemed appropriate. At the end of the year 2025, the Company has the registered capital of Baht 600,000,000 and has a statutory legal reserve in the amount of Baht 60,000,000 which has been reached the amount as prescribed by the governing law.

Opinion of the Board of Directors

The Company has a policy to pay dividend payment not less than 40% of net profit of the separate financial statement of the Company and after all reserve, which the Company has already allocated the statutory legal reserve of Baht 60,000,000 as prescribed by the law.

At the end of the year 2025, the Company had net profit of the separate financial statement of the Company for the year 2025 of Baht 520,846,887. The Board of Directors has found it appropriate to present to shareholders' meeting to approve the dividend paid from net profit of the separate financial statements for the year 2025 at the rate of Baht 0.50 (Fifty Satang) per share, totaling 598,333,400 shares, totaling Baht 299,166,700, representing 57.4 percent of net profit of the separate financial statements, paid from net profit after deducting corporate income tax at the rate of 20 percent of the separate financial statements which is in accordance with the dividend payment policy details as follows :

		Separate financial statements		
		2025	2024	2023
Net profit (loss)	(Million Baht)	520.8	818.6	772.9
Retained earnings	(Million Baht)	1,439.9	1,353.5	867.1
Number of Share	(Million Shares)	598.3	598.3	600
Basic earnings (loss) per share	(Baht : Share)	0.87	1.36	1.29
Annual dividend	(Baht : Share)	0.50	0.70	0.55
Interim dividend	(Baht : Share)	-	-	-
Dividend payout ratio	(Percent)	57.4	51.1	42.7

Board of Directors was resolved to determine the names of shareholders to be entitled to attend the meeting and the right to receive dividends (Record Date) on March 16, 2026 and scheduled to pay dividends to shareholders on May 15, 2026

In this regard, the right to receive such dividends There is still uncertainty until it is approved by the 2026 Annual General Meeting of Shareholders.

Voting Requirement for a Resolution

The resolution for this agenda requires approval by the majority vote of shareholders who attend the meeting and cast their votes.

Agenda 5 To consider and approve the appointment of directors in replacement of retired directors

Objective and Reasons

According to the Public Limited Companies Act B.E. 2535 (1992) Section 71 and Article 21 of the Company's Articles of Association, one-third of all directors must retire by rotation on date of each the Annual General Meeting of shareholders. If the number of directors is not a multiple of three, then the number nearest to one-third shall vacate office. The directors vacating office under this Section may be reelected.

The name of 3 directors as listed below are due to retire by rotation for the year 2026:

- (1) Mr. Suthep Wongvorazathe Independent Director
- (2) Mr. Sukda Punkla Independent Director
- (3) Mr. Somkiat Twiltermsup Director

For the Annual General Meeting of Shareholders for the year 2026, the Company has invited the shareholders to nominate qualified person to be elected as the Company's directors in advance from 22 October 2025 to 15 January 2026. However, there was no shareholder proposed a qualified nominee to be elected as the Company's director.

Opinion of the Board of Directors

The Nomination and Remuneration Committee has considered the qualifications, knowledge, competency, experience and performance of directors due to retire by rotation and recommended, that the 3 retired directors would be nominated for re-appointment for another term.

The Board of Directors, not including the directors who have interests under this agenda, has agreed with the nomination and remuneration committee that the 3 retired directors have qualifications according to the Public Limited Companies Act B.E 2535 (A.D.1992), with knowledge, ability, and experience relating to the Company's business, making them able to help developing the Company's business. The Board of Directors recommended proposing the Meeting to consider re-appointing the 3 retired directors for another term. Details of directors to be vacated and being nominated for re-appointment are appeared in Enclosure No.3.

The Company has set the criteria of qualification of the Company's independent director corresponding to the announcement of the Securities and Exchange Commission and the Stock Exchange of Thailand. Details of Qualifications of independent director are appeared in Enclosure No. 5.

Voting Requirement for a Resolution

The resolution for this agenda requires approval by the majority vote of shareholders who attend the meeting and cast their votes.

Agenda 6 To consider and approve the remuneration of Directors and Subcommittees Directors for the year 2026

Objective and Reasons

According to Article 33 of the Company's Articles of Association, the Board of Directors must propose the shareholders' meeting to approve the remuneration of Directors and Subcommittees Director for the year 2026.

Opinion of the Board of Directors

The nomination and remuneration committee has considered the directors' remuneration and commensurate for the year 2026 along with each member's responsibility and company's performance. The Committee proposed that the remuneration budget for Directors and Subcommittees Directors for the year 2026 shall be equal to 2025 budget, which is not exceeding 10.0 million Baht with the meeting allowance as followings:

Position	Year 2026 <i>(proposed equivalent to the previous year)</i> (baht/time)	Year 2025 (baht/time)	Year 2024 (baht/time)
Chairman and Chairman of Subcommittee	35,000.-	35,000.-	35,000.-
Directors and Directors of Subcommittee	25,000.-	25,000.-	25,000.-

The remuneration will be allocated appropriately by Chairman, which include meeting allowance shall not exceeding 10.0 million. Baht

Voting Requirement for a Resolution

The resolution of the meeting in this agenda must be approved by not less than 2 in 3 of the total votes of shareholders, attending the meeting.

Agenda 7 To consider and approve the appointment of auditors and the audit fees for the year 2026

Objective and Reasons

According to Section 120 of the Public Limited Companies Act B.E. 2535 (1992), the appointment of the Company's auditors and the audit fees must be approved by the Annual General Meeting of Shareholders. In addition, a notification from the Capital Market Supervisory Board limits the appointment of individual auditors shall not be more than seventh consecutive fiscal year. The Company may appoint new auditor who works for the same audit office as the previous one. However, the Company may re-appoint the rotated auditor after he or she has not acted as the Company's auditor for two accounting periods.

Opinion of the Board of Directors

The Audit Committee proposed the Shareholder Meeting to re-appoint the auditor of EY Office Limited as the auditor for the year 2026. EY Office Limited is one of the leading international audit firms, having high standards and considerable expertise in audit along with reasonable audit fee. The Audit Committee has proposed to appoint the auditor of EY Office Limited as follows:

List of auditors	C.P.A. Registration No.	Number of years auditing for the company
1. Ms. Pimjai Manitkajohnkit	4521	Has signed the Company's financial statements in year 2024
2. Ms. Kirdsiri Kanjanaprakasit	6014	Has never signed the Company's financial statements
3. Ms. Naraya Srisukh	9188	Has never signed the Company's financial statements
4. Ms. Yuchira Tuaton	10725	Has signed the Company's financial statements in year 2025

Any of the above auditors can conduct the audit and express an opinion on the Company's financial statements. In the event that none of these auditors are available, EY Office Limited is authorized to delegate another one of its certified public accountants to conduct the audit. The remuneration for the year 2026 are as follows:

Details	Year 2026	Year 2025	Increase (Baht)	Increase (%)
1. Audit Fee	1,740,000	1,720,000	20,000	
2. Review Fee of 3 quarters of the year	910,000	880,000	30,000	
Total	2,650,000	2,600,000	50,000	2.0%

The audit fee for the year 2026 will be 2,650,000 Baht increased from 2025 by 50,000 Baht which is in the line with the scope of work and without other fees. EY Office Limited is independent and having no conflict of interest with the Company, the management, the major shareholder or any related person. In addition, the subsidiary company also uses the same audit firm.

In addition, none of the abovementioned auditors is the director, staff, employee, or holding a position within the Company and not having relationship or objective that could cause conflict of interest with the Company. According to Article 50 of the Company's Articles of Association and the announcement of the Securities and Exchange Commission, the appointment of the Company's auditors and the audit fees of the year 2026 must be proposed to the Annual General Meeting of Shareholders.

The Board of Directors has agreed with the Audit Committee to propose the Meeting to approve the appointment of auditors from EY Office Limited as details above and the remuneration for the year 2026 as proposed.

Voting Requirement for a Resolution

The resolution for this agenda requires approval by the majority vote of shareholders who attend the meeting and cast their votes.

Agenda 8 To consider and approve the issuance and offering of debentures in the amount of not exceeding 1,000,000,000 Baht.

Objective and Reasons

Since the Board of Directors intends to raise funds for general business operations and various projects of the company, both present and future, and/or to repay loans, and/or to be used as working capital for the company and its subsidiaries, or for other purposes as deemed appropriate by the Board of Directors, it is deemed appropriate to propose to the shareholders' meeting for consideration and approval the issuance and sale of debentures in an amount not exceeding 1,000,000,000 Baht in order to raise funds for various purposes as detailed in the preliminary details of the debenture issuance and sale in an amount not exceeding 1,000,000,000 Baht which the company has attached to this meeting notice (Details are appeared in Enclosure No. 4.).

Opinion of the Board of Directors

The Board of Directors deems it expedient to propose the Annual General Meeting of Shareholders to approve the issuance and offering of debentures in the amount of not exceeding 1,000,000,000 Baht. Details are appeared in Enclosure No. 4.

Voting Requirement for a Resolution

The resolution of the meeting in this agenda must be approved by not less than 3 in 4 of the total votes of shareholders, attending the meeting.

Agenda 9 Other business (if any)

Shareholders are invited to attend the shareholders meeting in form of electronic meeting (e-Meeting) on the date and at the time as indicated on the first page of this Notice. The registration log in for the electronic meeting (e-Meeting) shall be opened from 1.00 p.m. until the meeting time. The shareholders or proxy, in case any shareholder wishes to grant proxy to other person to attend the meeting and vote on your behalf, shall comply with the Guidelines for attending the electronic meeting (e-Meeting).

The Company has prepared a duty stamp of 20 baht for affixing the proxy form. We invite the shareholders of Khonburi Sugar Public Company Limited to authorize the company's independent directors to attend the Annual General Meeting of Shareholders for the year 2026 on the date, time and place mentioned above. Please prepare the identification documents required for attending the Shareholders Meeting as detailed in the Guidelines for proxy appointment, registration and identification documents required to attend and vote in the Meeting (Enclosure No. 7). The Company will conduct the Meeting according to Provisions of the Company's Articles of Association (Enclosure No. 6). For shareholders who wish to give authorization to any person or independent director of the company, (whose name is listed in Enclosure No.8) to be a proxy to attend the Meeting, please fill in the Proxy Form A, Form B or Form C. The company recommend Form B, which is more detailed and specific (Enclosure No.9).



In this regard, please complete and duly execute a proxy instrument, and express your voting intention in advance. The Company will affix stamp on the received proxy as required to by Law. Please send the completed and executed proxy instrument together with the required documents to Company Secretary Office, Khonburi Sugar Public Company Limited, at 5, Soi Sukhumvit 57, Sukhumvit Road, Klongton-Nue, Wattana, Bangkok, or email to nannapat.b@kbs.co.th within April 23, 2026.

To protect your rights and for your highest benefits, if you would like the Company to clarify the matters stated in the agenda or other information of the Company, please forward your questions in advance to Company Secretary by email: nannapat.b@kbs.co.th The Company had set Record Date for the rights to attend the meeting on March 16, 2026 and announced the invitation to the Annual General Meeting of Shareholders for the year 2026 on the Company website.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'S. Wongvorazathe', written in a cursive style.

Mr. Suthep Wongvorazathe

Chairman

**Minutes of the 2025 Annual General Meeting of Shareholders
Khonburi Sugar Public Company Limited**

Date, time and location:

The meeting was held on Monday, 28 April 2025 at 02.00 p.m. via electronic media at the meeting room, Khonburi Sugar Public Company Limited, No. 5. Soi Sukhumvit 57, Khlong Tan Nuea Sub-district, Wattana District, Bangkok.

Directors attending the meeting

1.	Mr. Suthep	Wongvorazathe	Independent Director and Chairman of the Board
2.	Mrs. Suvimol	Krittayakiern	Independent Director and Chairman of the Audit and Risk Management Committee
3.	Mr. Vinit	Samritpricha	Independent Director, Chairman of the Nomination and Remuneration Committee and Member of the Audit and Risk Management Committee
4.	Mr. Sukda	Punkla	Independent Director and Member of the Audit and Risk Management Committee
5.	Mr. Takon	Tawintermsup	Director, Member of the Nomination and Remuneration Committee and Chairman of Executive Committee
6.	Mr. Somkiat	Twiltermsup	Director, Member of the Nomination and Remuneration Committee and Member of the Executive Director
7.	Mr. Issara	Twiltermsup	Director and Member of the Executive Director
8.	Mr. Amnart	Rumpoeypong	Director

There is a total of 8 directors of the Khonburi Sugar Public Company Limited, 8 of whom attended the meeting, representing 100.00%.

Executives attending the meeting

1.	Mr. Rathavudh	Sae-Tang	Assistant Managing Director for Marketing Division
2.	Mr. Cholachart	Worawuthichongsathit	Chief Financial Officer
3.	Mr. Teerapat	Thavisin	Manager of Managing Director Office
4.	Ms. Nannapat	Borwornsirikiat	Company Secretary

บริษัท น้ำตาลบุรี จำกัด (มหาชน) ทะเบียนเลขที่ 0107553000191

สำนักงานใหญ่ : 5 ซอยสุขุมวิท 57 แขวงคลองตันเหนือ เขตวัฒนา กรุงเทพมหานคร 10110 โทรศัพท์ +66(0) 2725 4888 โทรสาร +66(0) 2725 4877
โรงงานน้ำตาลบุรี : 289 หมู่ที่ 13 ตำบลจรเข้หิน อำเภอบุรี จังหวัดนครราชสีมา 30250 โทรศัพท์ +66(0) 4444 8338 โทรสาร +66(0) 4444 8500
โรงงานน้ำตาลสีคิ้ว : 168 หมู่ที่ 6 ตำบลหนองหญ้าขาว อำเภอสีคิ้ว จังหวัดนครราชสีมา 30140 โทรศัพท์ +66(0) 4498 4100

Khonburi Sugar Public Company Limited Registration No.0107553000191

Head office : 5 Soi Sukhumvit 57 Klontong-Nue Wattana Bangkok 10110 Tel +66(0) 2725 4888 Fax +66(0) 2725 4877

Khonburi Sugar Factory : 289 Moo 13 Jorakhe-Hin Khonburi Nakhonratchasima 30250 Tel +66(0) 4444 8338 Fax +66(0) 4444 8500

Sikhio Sugar Factory : 168 Moo 6 Nong Ya Khao Sikhio Nakhonratchasima 30140 Tel +66(0) 4498 4100

Related persons attending the meeting

- | | |
|----------------------------------|------------------------------------------------------------------------------|
| 1. Dr. Keerakiat Pratai | Legal advisor |
| 2. Mrs. Satima Jintanaseree | Legal advisor, Seri Manop & Doyle Limited and a witness of the vote counting |
| 3. Ms. Patchareeporn Somboonthap | Auditors' representative of EY Office Limited |
| 4. Ms. Pattama Wanprasitporn | Auditors' representative of EY Office Limited |

The meeting started at 02.09 p.m.

Before entering the meeting agenda, the shareholders were clarified that Today's meeting is via electronic media under the Royal Decree on Electronic Conferencing B.E.2563, where the electronic traffic data of all attendees will be stored as evidence of attending the meeting, such as the username of the attendees and the date and time of the meeting and adjourning of the meeting, and record of video and audio of the meeting, voting results of the attendees, etc. In addition, the meeting would be conducted in accordance with the Company's regulations and rules related to the general meeting of shareholders prescribed by regulators of Thai listed companies such as the Ministry of Commerce, the Office of the SEC and the Stock Exchange of Thailand and information security procedures in accordance with the Emergency Decree on Electronic Conferencing B.E. 2563 and related announcements.

In addition, in order for the meeting to be smooth, shareholders, who have questions or comment, are requested to do so on the agenda of such question or comment. And the voting method is as follows:

1. To vote, each shareholder has votes equal to shares held, with 1 share equal to 1 vote. Shareholders may vote to agree, disagree or abstain according to the number of votes they have. The shares cannot be split for split voting, except in the case of proxies from foreign investors who appoint a custodian in Thailand to be a share depository.

2. In an E-Meeting, voting will be made through a system prepared by the Company. They can vote by pressing the button to vote to agree, disagree or abstain. The system will ask again for confirming the vote. And when the agenda is closed, it cannot vote or change the vote. The meeting will be open for voting for 1 minute.

3. For shareholders who have already voted in the proxy form, the Company has recorded the votes as specified in advance. In this case, the proxies do not have to vote at the meeting.

Ms. Supaktida Chuenklang, serving as an MC of the meeting, informed that at present the Company has a total of 600,000,000 ordinary shares with a par value of 1 baht per share, total paid-up capital of 600,000,000 baht. And today there are 16 shareholders attending the meeting in person and 10 proxies, a total of 26 shareholders, holding a total of 425,258,050 shares, representing 70.8763 percent, which is more than one-third of the total issued shares of the Company to constitute a quorum according to Section 103 of the Public Limited Companies Act B.E. 2535 and Article 38 of the Company's Articles of Association. Therefore, the Annual General Meeting of Shareholders for the year 2025 was opened to consider various matters according to the following agendas:

Agenda 1 To adopt the Minutes of the 2024 Annual General Meeting of Shareholders

The Chairman proposed the meeting to adopt the minutes of the Annual General Meeting of Shareholders for the year 2024, held on 29 April 2024, a copy of which had been sent to the shareholders for consideration along with the meeting invitation letter. Details are as per attachment 1.

The Chairman gave shareholders the opportunity to ask questions and express their opinions on relevant issues.

As there was no question, the Chairman then proposed the meeting to vote on this agenda.

Note: In this agenda, there was 1 additional shareholder attending the meeting, for a total of 27 people attending the meeting, for a total of 425,263,050 shares.

Resolution: The meeting has considered and unanimously resolved to adopt the Minutes of the Annual General Meeting of Shareholders for the year 2024 held on 29 April 2024 the shareholders who attended the meeting and voted as follows:

Agreed	425,210,550	votes, equal to (%)	100.0000
Disagreed	0	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

Agenda 2 Acknowledgment of the 2024 operating results

The Chairman assigned Mr. Cholachart Worawuthichongsathit, Chief Financial Officer, to report the Company performance for the year 2024.

Mr. Cholachart Worawuthichongsathit reported that the report was divided into 2 parts as follows:

1. Overview of the sugar industry in the world market

The table shows the volume of sugar production and consumption in the global market for the 2024/2025 production year.

The major sugar-producing countries in the world are: 1. Brazil, 2. India, 3. European countries, 4. China, and 5. Thailand.

The major sugar-consuming countries in the world are: 1. India, 2. China, 3. European countries, 4. The United States, and 5. Brazil.

From the above data, it can be seen that the price of sugar in the global market in 2023 was quite high. In 2024, the price will be slightly lower, while in 2025, the price of sugar will rise again, but not significantly. In 2024, the sugar supply will considerably exceed the demand. The sugar price that will affect the performance in 2024 is the sugar price from the end of 2023 to the beginning of 2024, which shareholders will see as quite favorable.

The amount of sugarcane in Thailand and the final sugarcane price in Zone 9 for the 2023/2024 production year: 82.17 million tons of sugarcane at an average price of 1,425.37 Baht per ton. This shows that the sugar price was very high, resulting in a relatively high sugarcane price. In the 2024/2025 production year, the amount of sugarcane increased to 92.04 million tons, leading to a preliminary sugarcane price averaging 1,160 Baht per ton.

2. Company's operating results for the year 2024

From the consolidated financial statements for the year 2024, the Company had a net profit of 1,040 million Baht, an increase of 8.9% from the previous year. Earnings before interest, taxes, depreciation, and amortization (EBITDA) of 2,403 million Baht, an increase of 8.5% from the previous year. The EBITDA margin was 20.0%, an increase of 2.6% from the previous year. Total revenue was 11,985 million Baht, a decrease of 5.8% from the previous year. Gross profit was 2,318 million Baht, an increase of 0.8% from the previous year. Earnings before interest, taxes, and amortization (EBIT) of 1,569 million Baht, an increase of 10.7% from the previous year.

Total revenue for 2024: Sugar sales decreased by 673 million Baht or -6.9%, mainly due to a 23.2% decrease in sugar sales volume resulting from a decrease in sugarcane crushing volume. Total molasses sales increased by 143 million Baht or 13.8%, mainly due to a higher average selling price compared to the previous year. Electricity sales decreased by 293 million Baht, or 26.6%, primarily due to lower electricity selling prices and a decrease in sugarcane processing volume. The decrease in current assets mainly resulted from a decrease in trade receivables and derivative assets. Liabilities decreased by 1,059 million Baht, primarily due to loan repayments. The debt-to-equity ratio (excluding KBSPIF debt) decreased from 1.41 times to 1.06 times, and shareholder equity increased due to net profit for the year.

The Chairman gave shareholders an opportunity to ask questions and express their opinions on relevant issues. The shareholder inquired as follows:

1. What is the sugar production figure in tons for 2025 compared to 2024?

Mr. Cholachart Worawuthichongsathit, Chief Financial Officer, explained to shareholders that sugar production in the 2024/2025 production year is 470,000 tons, and in the 2023/2024 production year is 420,000 tons.

2. What percentage of sugar production has been locked in at a fixed price, and at what average price?

Mr. Cholachart Worawuthichongsathit, Chief Financial Officer, provided this information. It was clarified to shareholders that 68% of the sugar price had already been locked in at an average price of 19.45 cents per pound, as determined by the Thai Cane and Sugar Company Limited ("TCS").

There was no further question, the Chairman then proposed the meeting to acknowledge the operating results and annual report for the year 2024.

Resolution: The meeting acknowledged the operating results for the year 2024

Agenda 3 To consider and approve the financial statements for the year 2024 ended on 31 December 2024

The Chairman assigned Mrs. Suvimol Krittayakiern, Chairman of the Audit and Risk Management Committee, to report.

Mrs. Suvimol Krittayakiern proposed the meeting to consider and approve the financial statements for the year 2024 ended on 31 December 2024, which had been audited by a certified auditor. Such financial statements were prepared correctly according to accounting standards. The auditor gave an unqualified opinion and there is no paragraph emphasizing additional information at all.

The Chairman gave shareholders the opportunity to ask questions and express their opinions on relevant issues.

As there was no question, the Chairman then proposed the meeting to vote on this agenda.

Resolution: The meeting unanimously resolved to approve the financial statements for the year 2024 ended 31 December 2024, the shareholders who attended the meeting and voted as follows:

Agreed	425,210,550	votes, equal to (%)	100.0000
Disagreed	0	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

Agenda 4 Consider and approve the profit allocation for dividend payment and legal reserve for the year 2024 operating results

The Chairman explained to the shareholders' meeting that the Company had a registered capital of 600 million Baht and allocated legal reserves of 60 million Baht, which had reached the amount stipulated by law.

From the operating results of the year 2024, the Company had a net profit of the separate financial statements amounting to 818.63 million Baht, therefore, propose to the Annual General Meeting of Shareholders to consider paying dividends for the year 2024 performance to shareholders at the rate of 0.70 Baht per share (seventy satang) total of 598,333,400 shares, worth 418,833,380 Baht, representing 51.1% of the net profit of the separate financial statements, will be paid from net profit after corporate income tax at a rate of 20% of the separate financial statements, in accordance with the dividend policy.

The Chairman gave shareholders the opportunity to ask questions and express their opinions on relevant issues. As there was no question, the Chairman then proposed the meeting to vote on this agenda.

Resolution: The meeting unanimously resolved to approve the omission of dividend payment for the operating results of the year 2024 as proposed the shareholders who attended the meeting and voted as follows:

Agreed	425,210,550	votes, equal to (%)	100.0000
Disagreed	0	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

Agenda 5 To consider and approve the appointment of directors to replace those who retired by rotation

The Chairman asked Mrs. Suvimol Krittayakiern, Mr. Issara Tawintermsup and Mr. Amnart Rumpoeypong, who were directors retiring by rotation for the year 2025, to leave the meeting room during the consideration of this agenda as they are a stakeholder in this agenda.

The Chairman assigned Mr. Vinit Samritpricha, Chairman of the Nomination and Remuneration Committee, to report.

Mr. Vinit Samritpricha informed the meeting that consideration on election of directors to replace those who retired by rotation this time was according to the Public Limited Companies Act and the Articles of Association which stipulated that the directors must retire by rotation at the annual general meeting at the rate of one-third of all directors or the number closest to one third and the directors who retired by rotation may be reelected.

There were 3 Company's directors who retired by rotation for the year 2025 as follows:

1. Mrs. Suvimol Krittayakiern Independent Director
2. Mr. Issara Tawiltermsup Director
3. Mr. Amnart Rumpoeypong Director

For the 2025 Annual General Meeting, the Company gave shareholders the opportunity to nominate suitable persons to be elected as directors for the Board of Directors to consider in advance since 24 October 2024 until 15 January 2025, but none of the shareholders nominated directors to be elected at all.

The Nomination and Remuneration Committee had reviewed and scrutinized knowledge, ability and experience that would be beneficial to the Company's business operations. The directors who have interests in this agenda did not participate in the consideration. Therefore, it was proposed to re-appoint the three directors, namely Mrs. Suvimol Krittayakiern, Mr. Issara Tawiltermsup and Mr. Amnart Rumpoeypong, who retired by rotation, to serve as directors for another term.

The Chairman gave shareholders the opportunity to ask questions and express their opinions on relevant issues. As there was no question, the Chairman then proposed the meeting to vote on this agenda.

Resolution: The meeting resolved to approve Mrs. Suvimol Krittayakiern, Mr. Issara Tawiltermsup and Mr. Amnart Rumpoeypong, who were retired by rotation, to be re-elected as directors for another term. The majority vote of the shareholders who attended the meeting and voted as follows:

1. Mrs. Suvimol Krittayakiern

Agreed	425,210,450	votes, equal to (%)	100.0000
Disagreed	100	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

2. Mr. Issara Tawiltermsup

Agreed	425,030,850	votes, equal to (%)	99.9577
Disagreed	179,700	votes, equal to (%)	0.0423
Abstained	52,500	votes, equal to (%)	0.0000

3. Mr. Amnart Rumpoeypong

Agreed	425,210,550	votes, equal to (%)	100.0000
Disagreed	0	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

Agenda 6 To consider and approve the remuneration of directors and sub-committees for the year 2025

The Chairman assigned Mr. Vinit Samritpricha, Chairman of the Nomination and Remuneration Committee, to report this.

Mr. Vinit Samritpricha proposed to the shareholders' meeting to approve the remuneration for directors and sub-committees for the year 2025, where the Nomination and Remuneration Committee has considered compensation for the directors in accordance with the Company's operating results, duties and responsibilities and performance of each director. The proposed remuneration for the Board of Directors consists of meeting allowance and annual remuneration in total amount not exceeding 10.0 million Baht.

The meeting allowance is determined as follows:

Chairman of the Board of Directors and Chairman of Sub-Committee: 35,000 Baht/time

Directors and sub-committee members: 25,000 Baht/time

As for remuneration for directors, the Chairman of the Board shall allocate as appropriate. The meeting allowance and remuneration in aggregate must be in the amount not exceeding 10.0 million Baht.

The Chairman gave shareholders the opportunity to ask questions and express their opinions on relevant issues.

As there was no question, the Chairman then proposed the meeting to vote on this agenda.

Resolution: The meeting unanimously resolved to approve the remuneration for directors and sub-committees for the year 2025 consisting of meeting allowances and annual remuneration, with an amount not exceeding 10.0 million Baht, the total number of votes of the shareholders attending the meeting as follows:

Agreed	425,210,550	votes, equal to (%)	100.0000
Disagreed	0	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

Agenda 7 To consider and approve the appointment of auditors and determination of remuneration for the year 2025

The Chairman assigned Mrs. Suvimol Krittayakiern, Chairman of the Audit and Risk Management Committee, to report.

Mrs. Suvimol Krittayakiern reported that in order to comply with the Public Limited Companies Act B.E. 2535, the Annual General Meeting of Shareholders shall appoint the auditor and determine the annual remuneration. In addition, the announcement of the Capital Market Supervisory Board required the Company to rotate auditors. If the former auditor has performed the duties of reviewing or auditing and expressing opinions on the Company's financial statements for 7 consecutive fiscal years. A new auditor can be appointed from the same auditing firm as the previous auditor. However, the Company may appoint an auditor who has retired from the rotation of auditors after at least two accounting periods have elapsed from the date of retirement.

The Audit Committee deemed it appropriate to propose to the shareholders' meeting to appoint EY Office Limited as the auditor for the year 2025 as the said auditing firm is a leading company providing international auditing services, had expertise in auditing with an appropriate audit fee rate, and deemed it appropriate to appoint Ms. Pimjai Manitkajohnkit, CPA No. 4521, or Ms. Sumana Phanpongsanon, CPA No. 5872, or Ms. Kerdsiri Kanchanaprakasit, CPA No. 6014, or Ms. Naraya Srisuk, CPA No. 9188, or Ms. Yuchira Tuaton CPA No. 10725

of EY Office Limited as the auditors for the year 2025 by assigning any of them to audit and express opinions on the Company's financial statements. In this regard, if the said auditors are unable to perform their duties, the EY Office Limited can assign other auditors of EY Office Limited to replace them. The proposed auditors have no relationship with or interest in the Company, management, major shareholder or those related to such persons. The remunerations for the year 2025 are determined as follows:

- Fee for auditing financial statements for the year 2025 in the amount of 1,720,000 Baht, an increase from the year 2024 by the amount of 20,000 Baht.
- Quarterly review of financial statements, a total of 3 quarters, in the amount of 880,000 Baht, an increase from 2024 by the amount of 20,000 Baht.
- Total remuneration is 2,600,000 Baht.

The above rates, the Board jointly considered and compared them with other auditing firms and had negotiated the price. It was seen that EY Office Company Limited offered a reasonable price for the work that would take place in the future.

The Chairman gave shareholders the opportunity to ask questions and express their opinions on relevant issues. As there was no question, the Chairman then proposed the meeting to vote on this agenda.

Resolution: The meeting unanimously resolved to approve the appointment of Ms. Pimjai Manitkajohnkit, CPA No. 4521, or Ms. Sumana Phanpongsanon, CPA No. 5872, or Ms. Kerdsiri Kanchanaprakasit, CPA No. 6014, or Ms. Naraya Srisuk, CPA No. 9188 or Ms. Yuchira Tuaton CPA No. 10725 of EY Office Limited as the auditors and determination of the remuneration for the year 2025 in the amount of 2,600,000 Baht the shareholders who attended the meeting and voted as follows:

Agreed	425,210,550	votes, equal to (%)	100.0000
Disagreed	0	votes, equal to (%)	0.0000
Abstained	52,500	votes, equal to (%)	0.0000

Agenda 8 Consider other matters (if any)

The Chairman asked the meeting when there was no other matter proposed to the meeting for consideration. The Chairman thanked the shareholders, Board of Directors and all attendees who attended this meeting. The meeting adjourned at 03.15 p.m.

Signed  Chairman of the meeting
(Mr. Suthep Wongvorazathe)

Details of the nominated person to be appointed as a director



Name : Mr. Suthep Wongvorazathe
Position : Chairman / Independent Director
Age : 78 years old
Education : Master Degree of Business Administration, University of Wisconsin
Bachelor Degree of Business Administration, Finance Major,
University of Wisconsin
Training : Director Accreditation Program (DAP) Class 48/2005

Number of shares held at the beginning of the year : -
Number of shares held at the end of the year : -
Number of Shares in Subsidiaries : -
Number of shares held by the spouse and minor children at the end of the year : -
Relation among family with the Company : -

Holding a Position of Director of listed company : 3 companies
2023 – Present Independent Director, Chairman Bangchak Sriracha Public Company Limited
2023 – Present Independent Director, Vice Chairman BCPG Public Company Limited
2015 - Present Chairman M.K. Real Estate Development Public Company Limited

Holding a Position of Director of non-listed company : 5 companies

Holding a position in a business that may cause a conflict of interest or a business competition with the Company : None

Prohibited Qualifications : No criminal record for property-related offenses committed dishonestly.
There is no history of transactions that may cause conflicts of interest with the Company in the past year.

Meeting Attendance in 2025 The Board of Director 4/4 times

Criteria for nominating directors: Board of Directors Which excludes the stakeholders The Board of Directors has considered according to the opinion of the Nomination and Remuneration Committee carefully and cautiously sees that Mr. Suthep Wongvorazathe Have full qualifications under the Public Companies Act 2535 B.E. Knowledgeable And have experience in the business related to the operation of the company Able to help business development and perform duties as a director as well. Therefore, it was deemed appropriate to propose the general meeting of shareholders to consider the election of Mr. Suthep Wongvorazathe Re-held office for another term

Details of the nominated person to be appointed as a director

Name : Mr. Sukda Punkla

Position : Independent Director / Audit Committee

Age : 69 years old

Education : Master of Engineering (Industrial Management Engineering)
King Mongkut's University of Technology North Bangkok
Bachelor of Industrial Engineering Rajamangala University of Technology

Training : -



Number of shares held at the beginning of the year : -

Number of shares held at the end of the year : -

Number of Shares in Subsidiaries : -

Number of shares held by the spouse and minor children at the end of the year : -

Holding a Position of Director of listed company : None

Holding a Position of Director of non-listed company : 1 company

Holding a position in a business that may cause a conflict of interest or a business competition with the Company : None

Prohibited Qualifications : No criminal record for property-related offenses committed dishonestly.
There is no history of transactions that may cause conflicts of interest with the Company in the past year.

Meeting Attendance in 2025 : The Board of Director 4/4 times
The Audit and Risk Management Committee 4/4 times

Criteria for nominating directors: Board of Directors Which excludes the stakeholders The Board of Directors has considered according to the opinion of the Nomination and Remuneration Committee carefully and cautiously sees that Mr. Sukda Punkla Have full qualifications under the Public Companies Act 2535 B.E. Knowledgeable And have experience in the business related to the operation of the company Able to help business development and perform duties as a director as well. Therefore, it was deemed appropriate to propose the general meeting of shareholders to consider the election of Mr. Sukda Punkla Re-held office for another term

Details of the nominated person to be appointed as a director



Name : Mr. Somkiat Twiltermsup
Position : Director / Executive Director /
Nomination and Remuneration Committee
Age : 64 years old
Education : Bachelor of Arts in Accountancy, Finance and Economics University of Essex
Training : Director Accreditation Program (DAP) Class 90/2011

Number of shares held at the beginning of the year : 31,520,700 shares

Number of shares held at the end of the year : 31,520,700 shares

Number of Shares in Subsidiaries : Khonburi Power Plant Co., Ltd. : 1 share,
KBS Trading Co., Ltd. : 1 share,
Khonburi Agriculture Co., Ltd. : 1 share,
KBS Investment Co., Ltd. : 1 share,
KBS Cane and Sugar Co., Ltd. : 1 share,
KBS Power Co., Ltd. : 1 share

Number of shares held by the spouse and minor children at the end of the year : -

Relation among family with the Company : younger brother of Mr. Takon Tawintermsup,
uncle of Mr. Issara Twiltermsup, Mr. Rangsan
Tawintermsap and Mr. Amnart Rumpoeypong

Holding a Position of Director of listed company : None

Holding a Position of Director of non-listed company : 6 companies

Holding a position in a business that may cause a conflict of interest or a business competition with the Company : None

Prohibited Qualifications : No criminal record for property-related offenses committed dishonestly.

There is no history of transactions that may cause conflicts of interest with the Company in the past year.

Meeting Attendance in 2025 The Board of Director 4/4 times

The Nomination and Remuneration Committee 2/2 times

The Executive Committee 12/12 times

Criteria for nominating directors: Board of Directors Which excludes the stakeholders The Board of Directors has considered according to the opinion of the Nomination and Remuneration Committee carefully and cautiously sees that Mr. Somkiat Twiltermsup Have full qualifications under the Public Companies Act 2535 B.E. Knowledgeable And have experience in the business related to the operation of the company Able to help business development and perform duties as a director as well. Therefore, it was deemed appropriate to propose the general meeting of shareholders to consider the election of Mr. Somkiat Twiltermsup Re-held office for another term

**Documents for Agenda 8
Details of the issuance and offering of debentures
Khonburi Sugar Public Company Limited
23 February 2026**

Resolved to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the issuance and offering of debentures. In the amount not exceeding 1,000,000,000 baht with the following details:

Objectives	:	To support investments and/or business expansion and/or provide working capital and/or repay debt and/or serve as a source of funding for social development projects.
Type of Debentures	:	All types and forms of debentures, which may be subordinated or unsubordinated, amortizing or bullet repayment, secured or unsecured, and with or without a debenture holders' representative, depending on the appropriateness and prevailing market conditions at the time of each issuance and offering.
Total Principal Amount	:	Not exceeding Baht 1,000,000,000 (One Billion Baht), or its equivalent in other currencies. The Company may issue additional debentures and/or issue debentures to replace debentures that have been redeemed, provided that the outstanding principal amount of debentures issued by the Company at any time shall not exceed the approved aggregate limit.
Offering		The debentures may be offered in one or several tranches and/or under a debenture issuance program and/or on a revolving basis, domestically and/or internationally, to the general public and/or on a private placement basis to specific investors and/or to institutional investors and/or high net worth investors, in whole or in part, whether in a single offering or multiple offerings, in accordance with the notifications of the Securities and Exchange Commission Board ("SEC Board") and/or the Office of the Securities and Exchange Commission ("SEC Office") and/or other applicable laws and regulations in force at the time of each issuance and offering.
Interest Rate		Subject to prevailing market conditions at the time of each issuance and offering or as determined in accordance with the terms and conditions of the debentures issued on each occasion, and in compliance with the notifications of the SEC Board and/or the SEC Office and/or other applicable laws and regulations in force at such time.
Tenor		For short-term debentures, the tenor shall not exceed 270 days; and for long-term debentures, the tenor shall not exceed 10 years, depending on market conditions at the time of issuance and offering or as specified in the terms and conditions of the debentures issued on each occasion, and subject to the applicable notifications of the SEC Board and/or the SEC Office and/or other relevant laws and regulations in force at such time.
Other Conditions		The Executive Committee and/or the Managing Director and/or any person designated by the Executive Committee and/or the Managing Director shall be authorized to: 1) Determine the details relating to the debentures and other terms and conditions, including but not limited to the type or category of debentures to be issued on each occasion, par value, offering price per unit, interest rate, appointment of a debenture holders' representative, method of calculation of the offering price, interest payment dates, redemption (whether upon maturity or pursuant to any early redemption right of the Company, if any), including the authority to determine or amend material information and details relating to each issuance and offering, and to undertake any acts necessary and incidental to the successful issuance and offering in compliance with applicable laws.2) Appoint financial advisors and/or underwriters and/or credit rating agencies and/or any other relevant persons in connection with the issuance and offering of debentures in accordance with applicable laws and on each occasion.3) Contact, negotiate, enter into, execute and amend any relevant agreements and/or documents, and coordinate with and provide information to the SEC Office and/or other relevant authorities and/or any related persons in connection with the issuance and offering of debentures, and to undertake any acts necessary or appropriate in connection therewith

**Qualifications of independent director
Khonburi Sugar Public Company Limited**

The company has the qualification of independent director in accordance with the Notification of the Securities and Exchange Commission and the Stock Exchange of Thailand.

1. Holding shares not exceeding one percent of the total number of shares having voting rights of the Company, subsidiary, major shareholder or controlling person of the Company, including the shares held by related persons;
2. Neither being nor having been a director having involvement in the management, employee, staff, advisor receiving regular salary or controlling person of the Company, subsidiary at the same level, major shareholder or controlling person of the Company, unless such prohibited characteristic has ended not less than two years prior to appointment, except where such independent director was a public servant or an advisor of the government sector, as major shareholder or controlling person of the Company.
3. Not being a person having relationship by blood or by registration under laws in the capacity as parent, spouse, sibling and offspring, including spouse of the offspring of any executive, major shareholder, controlling person or nominated person to be an executive or controlling person of the Company or subsidiary.
4. Having no or having business relationship with the Company, subsidiary, major shareholder or controlling person of the Company in the manner which may obstruct the exercise of his/her independent discretion, and neither being nor having been a shareholder or controlling person of those who have business relationship with the Company, subsidiary, major shareholder or controlling person of the Company, unless such prohibited characteristic has ended not less than two years prior to appointment. The aforesaid business relationship includes any transaction in the ordinary course of business, rental or lease of immovable property, transaction relating to assets or services, or provision or acceptance of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, which cause the Company or its contractual party to be subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or Baht twenty million or more, whichever is lower. Such indebtedness shall be calculated according to the calculation method of connected transaction value under the Notification of the Capital Market Supervisory Board, Re: Rules on Connected Transactions, mutatis mutandis. However, the consideration of such indebtedness shall include the indebtedness incurred during the course of one year prior to commencement of business relationship with any of such person.
5. Neither being nor having been an auditor of the Company, subsidiary, major shareholder or controlling person of the Company, and not being a shareholder, controlling person or partner of the audit firm which employs auditor of the Company, subsidiary, major shareholder or controlling person of the Company, unless such prohibited characteristic has ended not less than two years prior to appointment.
6. Neither being nor having been any professional service provider, including legal advisor or financial advisor receiving fee more than Baht two million per year from the Company, subsidiary, major shareholder or controlling person of the Company, and not being a shareholder, controlling person or partner of such professional service provider, unless such prohibited characteristic has ended not less than two years prior to appointment.
7. Not being a director appointed of the same nature as representative of the Company's directors, major shareholder or shareholders who are related persons of any major shareholder.
8. Not operating a business as and in competition with the business of the Company or subsidiary, or not being a partner, or being a director having involvement in the management, employee, staff, advisor receiving regular salary or holding shares exceeding one percent of the total number of shares having voting rights of other companies which operate a business of the same nature as and in competition with the business of the Company or subsidiary.
9. Having no other characteristics which prevent the provision of independent opinion regarding the Company's business operations.

Provision of the Company's Articles of Association related to shareholders' meeting

**Section 2
Shares and Shareholders**

11. During the period of twenty-one (21) days prior to each meeting of shareholders, the Company may suspend registration of share transfer, as determined by the Board of Directors, by posting up a notice for information of shareholders in advance at the head office and every branch office of the Company for a period not less than fourteen (14) days prior to the date of commencement of share transfer suspension.

13. The Company's shares are transferable without restriction unless the transfer of such shares will result in the Company's foreign shareholder to exceed 49% of the total issued shares of the Company.

**Section 3
Board of Directors**

18. The Company shall have a board of directors, comprising at least five (5) directors of which at least one thirds (1/3) shall are independent directors, but not less than three (3). Not less than one half of the board shall reside in the Kingdom. Any and all directors of the Company shall hold qualifications without possession of any prohibited characteristics as required by law.

A director of the Company may or may not be a shareholder of the Company.

21. In each annual ordinary meeting of shareholders, one-third (1/3) of directors shall vacate office. If the number of directors cannot be divided exactly into three (3) parts, the directors in a number closest to one-third shall vacate office.

The directors to vacate office in the first year and the second year after registration of the Company shall draw lots. In subsequent years, the directors who remain in office for the longest time shall vacate office. The directors vacating office under this Section may be re-elected.

26. The meeting of shareholders may pass a resolution to remove any director prior to the expiration of his term of office with votes by not less than three-fourths (3/4) of the number of shareholders and proxies (if any) attending the meeting and having the right to vote, and holding shares not less than one half (1/2) of the entire number of shares held by shareholders and proxies (if any) attending the meeting and having the right to vote.

27. In a meeting of the board of directors, the presence of not less than one half (1/2) of the total number of directors is required to constitute a quorum, the chairman of the board shall preside over each board meeting. In the case where the chairman of the board is not present at the meeting or he is unable to perform his duty and a vice-chairman exists there, the vice-chairman shall preside over the meeting. If there is no vice-chairman or if there is one but he is unable to perform the duty, the meeting shall elect one among themselves to preside over the meeting.

The decisions at the meeting shall be by a majority of votes. Each director shall have one (1) vote, except the director having interests in any matter who shall have no right to vote in such matter. In the case of an equality of votes, the chainman of the meeting shall give the casting vote.

33. The company shall not pay money or any other property to the directors, except payment as remuneration. A director is entitled to receive the compensation, meeting allowance, other allowances and welfare given by the Company in forms of pension, bonus, or the like as determined in the Articles of Association of the Company or in a meeting of shareholders. Such amount of remuneration may be fixed or subject to the criteria of remuneration payment. The amount of remuneration payment may be fixed from time to time or becomes effective up to any revision.

The provision set forth in paragraph one shall not affect the rights of employees or staffs of the Company appointed as directors to receive some of other remuneration and benefits in the status of employees or staffs of the Company.

Section 4

Meeting of Shareholders

34. The board of directors shall hold the annual ordinary meeting of shareholders within four (4) months from the date ending the account period of the Company. The place where the meeting is to be held shall be in the locality in which the head office of the Company is situated or in a neighboring province, unless otherwise the Chairman of the Board deems appropriate or provided by law.

37. In calling a meeting of shareholders, either an annual ordinary meeting or an extraordinary meeting, the board of directors shall issue a notice of meeting specifying place, date, time, agenda, and matters to be set forth to the meeting together with reasonable details, by expressly specifying as to the matters to be set forth to the meeting for information, approval, or consideration, as the case may be, including opinions of the board of directors on said matters, and send the same to the shareholders and the Registrar for information not less than seven (7) days before the date of the meeting. Besides, the notice of meeting shall also be announced in a newspaper for not less than three (3) days before the date of the meeting.

38. In a meeting of shareholders, there shall be shareholders and proxies (if any) present at the meeting in a number not less than 25 or not less than one half of the total number of shareholders holding shares amounting to not less than one-thirds (1/3) of the total number of sold shares to constitute a quorum.

In the event at any meeting of shareholders, upon the lapse of one hour from the time fixed for the meeting commencement, the number of the shareholders present is insufficient to form a quorum as prescribed above; if such meeting is convened because the shareholders have requested, it shall be cancelled. If such meeting is convened not because the shareholders have requested, it shall be reconvened and the notice of meeting shall be sent to the shareholders not less than seven (7) days in advance of the date of the meeting. In the subsequent meeting no quorum is required.

39. In a meeting of shareholders, the shareholders may authorize other persons as proxies to attend and vote at any meeting on their behalf. A proxy shall contain the date and signature of authorizer in line with the form prescribed by the Registrar, which shall contain at least the following:

- Number of shares held by the authorized;
- Name of the proxy;
- Serial number of the meeting which the proxy is authorized to attend and vote.

The instrument appointing the proxy shall be submitted to the Chairman of the Board or to the person designated by the Chairman of the Board at the meeting before the proxy attends it.

In the case of appointing the proxy, the persons, either shareholders or not, are entitled to vote pursuant to the number of proxies, except the private votes as shareholders.

41. A resolution of the meeting of shareholders shall be supported by votes as follows:

(1) In a normal case, by the majority of votes of the shareholders present and voting; in case of an equality of votes, the chairman of the meeting shall have the casting vote.

(2) In the following cases, by votes not less than three-fourths (3/4) of the total votes of the shareholders who attend the meeting and have the right to vote:

- (a) The sale or transfer of business of the company, in whole or in essential part, to other persons;
- (b) The purchase or acceptance of transfer of business of other companies or private companies by the company;

(c) entering into, amending, or terminating a lease of business of the company, in whole or in essential part; entrusting other person with the management of the company; or amalgamating business with other persons with the objective to share profit and loss;

(d) The amendment of the Memorandum of Association or Articles of Association of the Company;

(e) The increase or decrease of the capital of the Company or the issuance of debenture offered for sales to the public; or

(f) The amalgamation or dissolution.

42. A secret vote at a meeting of shareholders may be made if the shareholders in a number not less than five (5) moves for a secret vote and the meeting has resolved, by a majority of votes cast by the shareholders and proxies (if any) present at the meeting and having the right to vote, to have a secret vote, and one share shall be equal to one vote. The secret vote procedure shall be as instructed by the meeting chairman.

43. The businesses to be transacted in the annual ordinary meeting are:

(1) to acknowledge the report of the board of directors on the work performance of the Company during the previous year as proposed to the meeting;

(2) to consider and approve the balance sheets and income statements of the Company on the previous year;

(3) to consider the allotment of profits;

(4) to consider and elect the directors vacating office by rotation; and

(5) to do other businesses.

Section 5

Accounting, Finance and Audit

44. Company's fiscal year starts on January 1 and ends on December 31 of each year.

46. The Company shall arrange for and maintain the accounts including the auditing of accounts in accordance with the law governing such. The Company shall prepare a balance sheet and a profit and loss account at least once in a period of twelve (12) months, which is an accounting year of the Company, to be put forth to the annual ordinary meeting of shareholders for consideration and approval. By this regard, the board of directors shall have them prepared and completed by the auditor before submission to the annual ordinary meeting of shareholders.

Section 6

Dividends and Reserve

53. No dividends shall be paid otherwise than out of profits. In the case where a company has incurred accumulated loss, no dividends may be paid.

Dividends shall be distributed in accordance with the number of shares, provide that payment of dividends must be upon approval by a meeting of shareholder.

The Board of directors may, from time to time, pay interim dividends to shareholders when it is apparent that the company has such reasonable profits as to justify such payment, and when dividends have been paid, the board director shall report to the shareholder at the next time.

54. the company must appropriate part of its annual net profit to a statutory reserve no less than one-twenty (1/20) of annual net profit with the deduction of the amount representing the accumulated loss carried forwards (if any) until this reserve fund reaches the amount of not less than one-ten (1/10) of the registered capital. The Board of Directors may propose to the Annual General Meeting of Shareholders to set aside net profit as other statutory reserve, as deemed appropriate.

**Guidelines for proxy appointment, registration and identification documents
required to attend in the Meeting**

Appointment of Proxy

The three types of Proxy form are enclosed herewith, pursuant to Regulation of the Department of Business Development, Ministry of Commerce Re: Form of Proxy (No.5) B.E. 2550, as follows:

1. Form A.: General Proxy form (simple form)
2. Form B.: Specific Proxy form
3. Form C.: Proxy form for the Foreign Investor appointing local Custodian

Shareholder who is unable to attend the Meeting may appoint a person as your proxy through the followings:

1. Complete only one of above proxy forms as follows:

1.1 General Shareholder shall select only one of either Form A. or Form B.

1.2 Shareholder listed in the share registration book as Foreign Investor appointing the Custodian in Thailand may select only Form C.

2. Alternatively, shareholder may appoint one of the following independent directors proposed by the Company to be a proxy to attend and vote at the Meeting Details of the independent directors who may be appointed as proxy of Shareholders (Enclosure No. 8).

In case of selecting one of the above independent directors to be proxy, please send the completed proxy form together with the required documents to the Company Secretary Office, at 5 Soi Sukhumvit 57, KlongTon-Nue, Wattana, Bangkok 10110, **within April 23, 2026.**

3. Shareholder shall only appoint/authorize proxy to cast votes in equivalence to the total amount of shares held by it. Authorization of proxy which is less than the total number of shares held is not allowed, except for the Custodian appointed by the Foreign Investor in accordance with Proxy Form C.

4. In the voting procedure in each agenda, shareholders can vote only for approval, disapproval or abstention. Allocation of votes is not allowed (except for the Custodian).

5. For your convenience, the Company will facilitate in affixing the stamp duty during the registration process to attend the Meeting.

Registration to Attend the Meeting

Must proceed according to the method specified in Enclosure No. 10 (The guidelines and procedures for attending the Annual General Meeting of Shareholders through electronic devices (E-Meeting)) **within April 23, 2026.**

Documents verifying eligibility to attend the Meeting

Participants are requested to produce the following documents before attending the Meeting (as the case may be):

For Natural Person

1. In case of self – attending:
 - Registration Form.

- Valid evidence issued by governmental authorities, e.g. ID card, Governmental ID, driver license, passport, including the evidence of name or last name's change (if any).

2. In case of proxy:

- Registration Form.

- One of the Proxy Form (select only one of either Form A. or Form B.) completed and signed by the authorized proxy and the shareholder granting authorization.

- Copy of identification evidence of the shareholder, issued by governmental authorities, similar to those of natural person specified in Item 1, signed/certified correct by such shareholder.

- Valid identification evidence of the Proxy, issued by governmental authorities, similar to those of natural person specified in Item 1.

For Juristic Person

1. In case of self-attending by authorized person on behalf of the juristic person (director)

- Registration Form.

- Valid identification evidence of the authorized person, issued by governmental authorities, similar to those of natural person specified in Item 1.

- Copy of the Registration Certificate of the juristic person, certified by its authorized person (director), and a statement/evidence illustrating that the authorized person attending the Meeting has the authority to act on behalf of the juristic person shareholder.

2. In case of proxy

- Registration Form.

- One of the Proxy Form (select only one of either Form A. or Form B.) completed and signed by the authorized proxy and the authorized person of the juristic person (director) granting such authorization to the proxy.

- Copy of the Registration Certificate of the juristic person, certified by its authorized person (director), and a statement/evidence illustrating that the authorized person attending the Meeting has the authority to act on behalf of the juristic person shareholder.

- Copy of identification evidence of the authorized person (director), issued by governmental authorities, similar to those of natural person specified in Item 1, certified correct copy.

- Valid identification evidence of the Proxy, issued by governmental authorities, similar to those of natural person specified in Item 1.

3. In case of Foreign Investor appointing the Custodian in Thailand

- Registration Form.

- All identification evidences similar to those of the Juristic Person in Item 1. or 2.

- In case where the Foreign Investor authorizes the Custodian to sign the Proxy Form on its behalf, the following documents are required:

- Power of Attorney by Foreign Investor authorizing the Custodian to sign the Proxy Form on its behalf.

- Letter certifying that the Custodian is permitted to engage in the custodian business.

In case the original documents are not in English, the English translation shall be required and certified true and correct translation by the Shareholder (in case of natural person) or the authorized representative(s) of the Shareholder (in case of juristic person).

Details of the independent directors who represent to be a proxy of shareholders



1. Ms. Suvimol Krittayakiern

Age 74 years old

Position : Independent Director, Chairman of Audit and Risk Management Committee

Address : Residing at 316/29 Soi Sukhumvit 22, Sukhumvit Road, Klongtoey-Nue, Klongtoey, Bangkok 10110

Special interests in the meeting agenda : None



2. Mr. Vinit Samritpricha

Age 74 years old

Position : Independent Director, Chairman Nomination and Remuneration Committee and Audit and Risk Management Committee

Address : Residing at 32/6 Supreme Residence Soi Nang Linchi 4, Nang Linchi Road, Thung Maha Mek, Sathon, Bangkok 10120

Special interests in the meeting agenda : None

Proxy Form A.
(General and Simple Form)

Please
attach
stamp duty
of Baht 20

Written at.....

Date.....

1) I/We.....Nationality.....Residing/located at
Soi.....Road.....Tambol/Kwaeng.....
Amphur/Khet.....Province.....Postal Code.....

2) Being a shareholder of Khonburi Sugar Public Company Limited.
Holding the number of.....shares, and have the rights to vote equal to.....votes
Ordinary share.....shares, and have the rights to vote equal to.....votes

3) Hereby appoint (Please choose one of following)
.....Nationality.....Residing/located at
Soi.....Road.....Tambol/Kwaeng.....
Amphur/Khet.....Province.....Postal Code.....

- Ms. Suvimol Krittayakiern, Independent Director and Chairman of Audit and Risk Management Committee,** Age 74, Residing at 316/29 Soi Sukhumvit 22, Sukhumvit Road, Klongtoey-Nue, Klongtoey, Bangkok 10110 or
- Mr. Vinit Samritpricha, Independent Director, Chairman of Nomination and Remuneration Committee and Audit and Risk Management Committee,** Age 74, Residing at 32/6 Supreme Residence, Soi Nang Linchi 4, Nang Linchi Road, Thung Maha Mek, Sathon, Bangkok 10120

As my/our proxy to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders on Monday April 27, 2026, at 2.00 p.m., **The meeting will be conducted in form of electronic meeting (e-Meeting) only** at Meeting Room, Khonburi Sugar Public Company Limited, 5 Soi Sukhumvit 57, Klongton-Nue, Wattana, Bangkok, Thailand 10110 or at any adjournment thereof to any other date, time and venue.

Any acts performed by the proxy in the meeting shall be deemed to be the action performed by myself/ourselves

Signed.....Grantor
(.....)

Signed.....Proxy
(.....)

Signed.....Proxy
(Ms. Suvimol Krittayakiern)
Independent Director and Chairman of Audit and Risk Management Committee

Signed.....Proxy
(Mr. Vinit Samritpricha)
Independent Director, Chairman of Nomination and Remuneration Committee
and Audit and Risk Management Committee

Remarks

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

Proxy Form B.

(Form with fixed and specific details for authorizing proxy)

Please
attach
stamp duty
of Baht 20

Written at

Date

1) I/We.....Nationality.....Residing/located at.....
Soi.....Road.....Tambol/Kwaeng.....
Amphur/Khet.....Province.....Postal Code.....

2) Being a shareholder of Khonburi Sugar Public Company Limited.
Holding the number of.....shares, and have the rights to vote equal to.....votes
Ordinary share.....shares, and have the rights to vote equal to.....votes

3) Hereby appoint (Please choose one of following)
.....Nationality.....Residing/located at

- Ms. Suvimol Krittayakiern, Independent Director and Chairman of Audit and Risk Management Committee,** Age 74, Residing at 316/29 Soi Sukhumvit 22, Sukhumvit Road, Klongtoey-Nue, Klongtoey, Bangkok 10110
or
- Mr. Vinit Samritpricha, Independent Director, Chairman of Nomination and Remuneration Committee and Audit and Risk Management Committee,** Age 74, Residing at 32/6 Supreme Residence, Soi Nang Linchi 4, Nang Linchi Road, Thung Maha Mek, Sathon, Bangkok 10120

As my/our proxy to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders on Monday April 27, 2026, at 2.00 p.m., **The meeting will be conducted in form of electronic meeting (e-Meeting) only** at Meeting Room, Khonburi Sugar Public Company Limited, 5 Soi Sukhumvit 57, Klongton-Nue, Wattana, Bangkok, Thailand 10110 or at any adjournment thereof to any other date, time and venue.

4) I/We, hereby authorize the Proxy to vote on my/our behalf in this meeting as follows;

Agenda 1 To adopt the Minutes of Annual General Meeting of Shareholders for the year 2025

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
 Approve Disapprove Abstain

Agenda 2 To acknowledge the Company’s performance for the year 2025

As this item is for information to shareholders, there will be no voting.

Agenda 3 To consider and approve the audited statements of financial position and comprehensive income for the year 2025 ended on 31 December 2025

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
 Approve Disapprove Abstain

Agenda 4 To consider and approve the dividend payment for the year 2025.

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
- Approve Disapprove Abstain

Agenda 5 To consider and approve the appointment of directors in replacement of retired directors.

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
- Vote for all the nominated candidates (total 3 persons)**
- Approve.....share Disapprove.....share Abstain.....share
- Vote for an individual nominated candidate**

1. Mr. Suthep Wongvorazathe Independent Director

- Approve Disapprove Abstain

2. Mr. Sukda Punkla Independent Director

- Approve Disapprove Abstain

3. Mr. Somkiat Twiltermsup Director

- Approve Disapprove Abstain

Agenda 6 To consider and approve the remuneration of Directors and Subcommittees Directors for the year 2026

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The Proxy must cast the votes in accordance with my/our following instruction:
- Approve Disapprove Abstain

Agenda 7 To consider and approve the appointment of auditors and the audit fees for the year 2026

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The Proxy must cast the votes in accordance with my/our following instruction:
- Approve Disapprove Abstain

Agenda 8 To consider and approve the issuance and offering of debentures in the amount not exceeding 1,000,000,000 baht.

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The Proxy must cast the votes in accordance with my/our following instruction:
- Approve Disapprove Abstain

Agenda 9 Other business (if any)

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The Proxy must cast the votes in accordance with my/our following instruction:
- Approve Disapprove Abstain

- 5) If the proxy does not vote consistently with my my/our voting intentions as specified here in, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholder.
- 6) In case, I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes any resolutions other than specified above, including the case of any amendment or addition of any fact, the proxy holder shall have the right to consider and vote on my/our behalf as he/she may deems appropriate in all respects.

Any acts performed by the proxy in the meeting, except in the event that proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the action performed by myself/ourselves

Signed..... Grantor
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(Ms. Suvimol Krittayakiern)
Independent Director and Chairman of Audit and Risk Management Committee

Signed..... Proxy
(Mr. Vinit Samritpricha)
Independent Director, Chairman of Nomination and Remuneration Committee
and Audit and Risk Management Committee

Remarks

1. The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.
2. In respect of agenda as to the appointment and election of the director, either the whole set of the directors or only certain member may be voted for
3. In case where the statement exceeds those specified above, additional details may be specified in the attachment to this Proxy Form B. provided

Attachment to Proxy Form B.

A proxy is granted by a shareholder of Khonburi Sugar Public Company Limited

At the Annual General Meeting of Shareholders for the year 2026 on Monday April 27, 2026, at 2.00 p.m., The meeting will be conducted in form of electronic meeting (e-Meeting) only at Meeting Room, Khonburi Sugar Public Company Limited, 5 Soi Sukhumvit 57, Klongton-Nue, Wattana, Bangkok, Thailand 10110, or such other date, time and place as the meeting may be held.

Agenda..... **Subject**.....

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda..... **Subject**.....

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda..... **Subject**.....

- The proxy is entitled to cast the vote on my/our behalf at its own discretion.
- The proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Signed..... Grantor
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(Ms. Suvimol Krittayakiern)
Independent Director and Chairman of Audit and Risk Management Committee

Signed..... Proxy
(Mr. Vinit Samritpricha)
Independent Director, Chairman of Nomination and Remuneration Committee
and Audit and Risk Management Committee

Proxy Form C.

(For the shareholders who are specified in the register as foreign investor and has appointed a custodian in Thailand to be a share depository and keeper)

Please
attach
stamp duty
of Baht 20

Written at.....
Date.....

(1) I/We.....Nationality.....Residing/located at
Soi.....RoadTambol/Kwaeng.....
Amphur/KhetProvince.....Postal Code.....
As the Custodian of who is a shareholder of Khonburi Sugar Public Company Limited,
holding the total number ofshares, and have the rights to vote equal to.....votes as follows:
Ordinary share.....shares, and have the rights to vote equal to.....votes

(2) Hereby appoint (Please choose one of following)

- 1).....Nationality.....Residing/located at
Soi.....Road.....Tambol/Kwaeng.....
Amphur/Khet.....Province.....Postal Code.....or
- 2).....Nationality.....Residing/located at no.....
Soi.....Road.....Tambol/Kwaeng.....
Amphur/Khet.....Province.....Postal Code.....or
- 3).....Nationality.....Residing/located at no.....
Soi.....Road.....Tambol/Kwaeng.....
Amphur/Khet.....Province.....Postal Code.....

As my/our proxy to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders on Monday April 27, 2026, at 2.00 p.m., **The meeting will be conducted in form of electronic meeting (e-Meeting) only** at Meeting Room, Khonburi Sugar Public Company Limited, 5 Soi Sukhumvit 57, Sukhumvit Road, Klongton-Nue, Wattana, Bangkok, Thailand 10110 or at any adjournment thereof to any other date, time and venue.

(3) I/We, hereby authorize the Proxy to vote on my/our behalf in this meeting as follows;

- Grant all of my/our proxy in accordance with the amount of shares with voting right I/we hold
- Grant certain of my/our proxy as follows:

Ordinary share.....share and have the rights to vote equal to.....votes

(4) In this Meeting, I/we grant my/our proxy to consider and vote on my/our behalf as follows:

Agenda 1 To adopt the Minutes of Annual General Meeting of Shareholders for the year 2025

- The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.
- The proxy shall have the rights to approve in accordance with my/our intention as follows:
 Approve.....share Disapprove.....share Abstain.....share

Agenda 2 To acknowledge the Company's performance for the year 2025

As this item is for information to shareholders, there will be no voting.

Agenda 3 To consider and approve the audited statements of financial position and comprehensive income For the year 2025 ended 31 December 2025

- The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.
- The proxy shall have the rights to approve in accordance with my/our intention as follows:
 - Approve.....share Disapprove.....share Abstain.....share

Agenda 4 To consider and approve the dividend payment for the year 2025.

- The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.
- The proxy shall have the rights to approve in accordance with my/our intention as follows:
 - Approve.....share Disapprove.....share Abstain.....share

Agenda 5 To consider and approve the appointment of directors in replacement of retired directors.

- The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.
- The proxy shall have the rights to approve in accordance with my/our intention as follows:
 - Approve.....share Disapprove.....share Abstain.....share
 - Vote for all the nominated candidates (total 3 persons)**
 - Approve.....share Disapprove.....share Abstain.....share
 - Vote for an individual nominated candidate**

1. Mr. Suthep Wongvorazathe Independent Director

- Approve Disapprove Abstain

2. Mr. Sukda Punkla Independent Director

- Approve Disapprove Abstain

3. Mr. Somkiat Twiltermsup Director

- Approve Disapprove Abstain

Agenda 6 To consider and approve the remuneration of Directors and Subcommittees Directors for the year 2026

- The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.
- The proxy shall have the rights to approve in accordance with my/our intention as follows:
 - Approve.....share Disapprove.....share Abstain.....share

Agenda 7 To consider and approve the appointment of auditors and the audit fees for the year 2026

- The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.
- The proxy shall have the rights to approve in accordance with my/our intention as follows:
 - Approve.....share Disapprove.....share Abstain.....share

Agenda 8 To consider and approve the issuance and offering of debentures in the amount not exceeding 1,000,000,000 baht.

The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.

The proxy shall have the rights to approve in accordance with my/our intention as follows:

Approve.....share Disapprove.....share Abstain.....share

Agenda 9 Other business (if any)

The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.

The proxy shall have the rights to approve in accordance with my/our intention as follows:

Approve.....share Disapprove.....share Abstain.....share

(5) If the proxy does not vote consistently with my my/our voting intentions as specified here in, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholder

(6) In the event that I/we have not specified my/our voting intention on any agenda or have not clearly specified or in case the meeting considers or passes resolutions in any matters others than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

Any acts performed by the proxy in the meeting, except in the event that proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the action performed by myself/ourselves

Signed..... Grantor
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Remarks

1. The Proxy Form C. is only used for the shareholder who is specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper.
2. The documents needed to be attached to this Proxy form are:
 - (1) Power of attorney form the shareholder empowering the custodian to sign this this Proxy form on his/her behalf
 - (2) Document confirming that the person who signed the proxy form is permitted to operate the custodian business
3. The Shareholder appointed the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her voted to different proxies to vote separately.
4. In case where the statement exceed those specified above, addition details may be specified in the Attachment to Proxy Form C. provided

Attachment to Proxy Form C.
A proxy is granted by a shareholder of Khonburi Sugar Public Company Limited

At the Annual General Meeting of Shareholders for the year 2026 on Monday April 27, 2026, at 2.00 p.m., The meeting will be conducted in form of electronic meeting (e-Meeting) only at Meeting Room, Khonburi Sugar Public Company Limited, 5 Soi Sukhumvit 57, Sukhumvit Road, Klongton-Nue, Wattana, Bangkok, Thailand 10110, or such other date, time and place as the meeting may be held.

Agenda.....Subject.....

The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.

The proxy shall have the rights to approve in accordance with my/our intention as follows:

Approve.....share Disapprove.....share Abstain.....share

Agenda.....Subject.....

The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.

The proxy shall have the rights to approve in accordance with my/our intention as follows:

Approve.....share Disapprove.....share Abstain.....share

Agenda.....Subject.....

The proxy shall have the rights on my/our behalf to consider and approve independently as it deems appropriate.

The proxy shall have the rights to approve in accordance with my/our intention as follows:

Approve.....share Disapprove.....share Abstain.....share

Signed..... Grantor
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

The guidelines and procedures for attending the Annual General Meeting of Shareholders
through electronic devices (E-Meeting)

Khonburi Sugar Public Company Limited (the "Company") is deeply concerned over the situation. In this regard, the Company would like to inform the guidelines and procedures for attending the Annual General Meeting of Shareholders through electronic devices (E-Meeting) as follows:

1. Kindly ask the shareholders to appoint a proxy to attend and vote on behalf of the shareholders in the meeting

1.1 The Company kindly ask for cooperation from the shareholders to grant proxy to the independent directors of the Company, which are Mr. Vinit Samritpricha or Ms. Suvimol Krittayakiern, to attend the meeting and vote on behalf of the shareholders. In this regard, the Company has attached the Proxy Form B in Enclosure No. 9, and other required documents as stated in Enclosure No. 7. Alternatively, Please only select one of the specified forms. Once the Proxy Form is completed and duly signed, please submit it together with the required documents to the below address or by scanning or taking photos and send them to Email: nannapat.b@kbs.co.th, **within 23 April 2026** :

the Company Secretary Office,
Khonburi Sugar Public Company Limited
at 5 Soi Sukhumvit 57, KlongTon-Nue,
Wattana, Bangkok 10110

1.2 In the event that the shareholders wish to appoint other persons apart from the Company's independent directors as their proxies, please submit the Proxy Form together with required documents, as stated in Enclosure No. 7, to the address stated in 1.1 above or by scanning or taking photos and send them to Email: nannapat.b@kbs.co.th **within 23 April 2026**.

2. For the shareholders who wish to attend the electronic meeting by themselves or appoint other persons apart from the Company's independent directors as their proxies to attend the electronic meeting

2.1 Identity Verification of the Shareholders or Proxies

The shareholders or proxies must submit **the registration form**, required documents as stated in Enclosure No. 7, and a copy of the identification card or passport of the shareholders and proxies (in case that the shareholders appoint proxies), as attached in the notice of shareholders' meeting, in order to have their identity verified by sending them to the address as stated in 1.1 above or by scanning or taking photos and send them to Email: nannapat.b@kbs.co.th **within 23 April 2026**.

2.2 Attending the E-Meeting

After the shareholders or proxies have their identity verified under 2.1 and the Company has checked the list of shareholders according to the shareholders registration book on the record date and the shareholders and proxies have confirmed their identity with the Company afterwards within the specified date, the Username and Password including the system access manual will be sent to the email that the shareholders or proxies have registered with the Company for use in attending the shareholders' meeting via electronic meeting (E-AGM) through the system of OJ International Company Limited.

In this connection, the registration program and the vote counting of the Company can be used with computers, notebooks, tablets or mobile phones via Web Browser: Internet Explorer, Chrome with 4G internet or basic home internet. Additionally, the system supports both E-Meeting and E-Voting, whether by the shareholders themselves or by appointing proxies in Form B.

3. Submission of questions in advance

To protect your rights and for your highest benefits, if you would like the Company to clarify the matters stated in the agenda or other information of the Company, please forward your questions in advance to the address stated in 1.1 or by Email: nannapat.b@kbs.co.th **within 23 April 2026.**

Because it is an annual general meeting of shareholders via electronic means (e-Meeting), please shareholders and proxies Join the meeting via computer, notebook, tablet or mobile phone only and there will be no meeting place in the original format. Please do not come to the company

Registration Form

วันที่.....เดือน.....พ.ศ.....
Date Month Year

ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....

I/We, Identification Card/Passport number

สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Nationality Residing at No. Road Sub district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

เป็นผู้ถือหุ้นของ บริษัท น้ำตาลครบุรี จำกัด (มหาชน) โดยถือหุ้นสามัญ จำนวนทั้งสิ้นรวม.....หุ้น

Being a shareholder of Khonburi Sugar Public Company Limited. Holding the total amount of shares

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569

I would like to participate the E-AGM for Annual General Meeting 2026

เข้าร่วมประชุมด้วยตัวเอง

Self-Attending

มอบฉันทะให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าวข้างต้น

Proxy to

attend the meeting.

ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม

Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)

E-Mail

Please fill in the blank.

โทรศัพท์มือถือ.....(โปรดระบุ)

Mobile Number

Please fill in the blank.

จัดส่งเอกสารเพื่อยืนยันตัวตน ตามเอกสารแนบ 7 วิธีการเข้าร่วมประชุม ภายในวันที่ 23 เมษายน 2569

Please submit the required document per an attachment 6 by 23 April 2026

เมื่อได้รับการยืนยันตัวตน บริษัทจะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ

Once you have verified, the company will send the Link to join the meeting via email

ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม

Please prepare your Account Number and your Identification Card Number for log in the meeting.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder

(.....)

Personal Data Protection Policy

Khonburi Sugar Public Company Limited and its subsidiaries (“**Company**”) are aware of the importance of protecting personal data and our responsibilities under the Personal Data Protection Act B.E. 2562 ("PDPA"). With a strong commitment to maintaining appropriate levels of security for personal data and complying with industry standards, we have developed this Personal Data Protection Policy to establish clear guidelines, oversight measures, and management practices for handling personal data as follows:

1. Scope of Application

This Personal Data Protection Policy is applicable to all personal data received or that may be received, collected, used, or disclosed by the Company from the following groups of individuals:

- 1.1 Job applicants and employees of the Company, such as directors, consultants, executives, permanent and temporary staff, and anyone else associated with the Company's employees, such as family members or references.
- 1.2 Customers, contract farmers, contractors, business partners, and business allies.
- 1.3 Visitors to the Company's website.
- 1.4 Shareholders, investors, and anyone interested in investing in the Company.
- 1.5 Individuals who contact and external parties who come into the Company's responsible area.
- 1.6 Stakeholders in CSR or any individuals whose personal data the Company may collect for community-related purposes.

2. Collection of personal data

The company shall collect personal data with the objectives, scope, and lawful methods deemed appropriate by law and morality. The collection shall be limited to the extent necessary for the company's operation objectives only. The company shall obtain consent from the data subject before or during data collection via electronic means or methods approved by the company.

The company shall not collect sensitive personal data unless necessary. In the event that it is necessary to collect sensitive personal data of the data subject, the company shall request explicit consent from the data subject prior to collecting such data. However, collecting sensitive personal data may be exempted as prescribed by the Personal Data Protection Act B.E. 2562 or other applicable laws.

In obtaining consent from the data subject, the following details must be provided:

- (1) The purpose of data collection
- (2) The duration of data collection
- (3) The types of entities or organizations that may have access to the personal data
- (4) The data or methods of contacting the company
- (5) The data subject's rights
- (6) Notification of the consequences of not providing personal data, in the event that the data subject does not provide personal data as required by law or contract.

However, the data subject's consent is not required in the following circumstances:

- (1) For public interest, research, statistical purposes, or compliance with the law.
- (2) To prevent or mitigate danger to the life, body, or health of the data subject.
- (3) Necessary for the performance of a contract or for pre-contractual measures taken at the data subject's request.
- (4) Necessary for the performance of a task carried out in the public interest or in the exercise of official authority vested in the controller, or for the legitimate interests pursued by the controller or by a third party, which are not overridden by the fundamental rights and freedoms of the data subject.

3. Objectives of collecting or using personal data

The Company shall collect, gather or use the personal data of the data subject for the purposes of benefitting the Company's operations, improving work efficiency, and/or complying with laws or regulations related to the Company's operations. The Company shall collect and use the data only for the period necessary for the objectives notified to the data subject or as stipulated by law. The Company shall not conduct any activities other than those specified in the objectives of collection, except in cases where:

- (1) a new objective has been notified to the data subject and consent has been obtained.
- (2) it is necessary to comply with the Personal Data Protection Act or other related laws.

4. Use or Disclosure of Personal Data

The Company shall not use or disclose the personal data of the data subject to any person without consent and shall use or disclose it for the purposes already notified. The Company may need to use or disclose the personal data of the data subject to other entities within or outside the country for the benefit of the Company's operations and to provide services to the data subject. When using or disclosing personal data to these parties, the Company shall ensure that they keep the personal data confidential and do not use it for any purposes beyond the scope specified by the Company.

The company may disclose personal information of the data owner under the criteria set forth by law, such as disclosing personal information to government agencies, state agencies, regulatory agencies, and in cases where there is a request to disclose information using legal authority.

5. Personal Data Security and Privacy Protection

The company will retain personal data only as long as necessary, in accordance with the purposes stated in this policy, and will consider an appropriate length of time for storing personal data, including the contractual period, prescription, and the necessity to continue storing personal data to comply with the law, internal and external audits, or from major shareholders for evaluation or for asserting legal claims or exercising legal rights.

For the benefit of maintaining the confidentiality and security of personal data, the company has implemented the following measures:

- 5.1 Establishing access rights and usage guidelines for the processing and disclosure of personal data, including identification and verification procedures for individuals who access or use personal data. Ensuring security measures are in place, including reviewing and evaluating the effectiveness

of such security measures. All of these measures are in accordance with the Information Technology Security Policy of the company.

5.2 In transferring personal data to foreign countries or storing personal data on databases in other systems where the data recipient or service provider is located abroad, the destination country must have a level of data protection that is equal to or better than the level of protection stated in this policy.

5.3 In the event of a violation of the company's security measures, which results in a breach of personal data, the company will take action in accordance with the company's personal data breach handling policy and as required by law. If the breach poses a risk to the data subject's rights and freedoms, the company will promptly notify the data subject of the breach and provide remedial actions. However, the company shall not be liable for any damages resulting from the data subject or any other person who consents, intentionally or negligently, to the security measures to the extent that the personal data is used or disclosed to third parties.

The company will establish appropriate and legally compliant measures, policies, regulations, requirements, and practices for protecting personal data and provide them to the company's employees and relevant persons.

The company will support and promote awareness and responsibility among employees for collecting, storing, using, and disclosing personal data of data subjects so that the company can comply with the personal data protection policy and law accurately and efficiently.

6. Personal Data Subject Rights

6.1 The right to access and request a copy of personal data concerning oneself or to request disclosure of such personal data that has been obtained without consent.

6.2 The right to object to the collection, use, or disclosure of personal data concerning oneself.

6.3 The right to request the deletion, destruction, or anonymization of personal data so that it can no longer identify the individual who owns the personal data.

6.4 The right to request the suspension of the use of personal data.

6.5 The right to withdraw consent to the processing of personal data that has been given, without affecting the collection, use, or disclosure of personal data that was previously consented to.

6.6 The right to correct personal data to be accurate.

6.7 The right to request for the transfer of personal data.

7. Contact Information for the Company

Data Protection Officer

Khonburi Sugar Public Company Limited

5 Soi Sukhumvit 57, Klongton-Nue, Wattana, Bangkok 10110

Tel: 02-725-4888 Fax: 02-725-4877

Email: dpo.a@kbs.co.th

For the full version of the personal data protection policy, it can be viewed on the company's website. www.kbs.co.th